



The Shapir Group

Senior Executives:

Yehuda Segev

Chairman of the Board of Directors

Harel Shapira

Co-Chief Executive Officer

Israel Shapira

Co-Chief Executive Officer

Gil Shapira

Co-Chief Executive Officer

Chen Shapira

Co-Chief Executive Officer

Line of Business

Industry, construction and infrastructures, concessions, property operation, real estate development, logistics

Established in 1968

Shapir Engineering and Industry is a world-class manufacturing, engineering, and infrastructure group. Shapir, which was founded 54 years ago, initiates and executes the largest and most complex projects in Israel in the fields of engineering and infrastructure, and employs thousands of skilled workers under strict and professional management. All this, while ensuring the safety of employees, maintaining environmental quality, guaranteeing uncompromising project quality, and strict adherence to deadlines.

Group Operations

Infrastructure - As the largest infrastructure group in Israel, Shapir is involved in most infrastructure projects carried out in the State of Israel. Over time, Shapir has been a partner in the construction of thousands of kilometers of roads throughout the country, such as Road 6 (cross north), Road 16,



Route 531, Route 20, and a connection with Route 531, Route 471, the Ra'anana South Interchange, the Krayot By-Pass Road and the Krayot Interchange, Route 3 and more. Shapir has also built and is building a variety of bridges: Akbara, Mivtza Kadesh, Gilo, etc. Shapir has special skills in cutting long tunnels using different execution methods, among them: the railways to Jerusalem (A1), the Road 6 tunnels, and the tunnels of Road 16. Shapir also specializes in complex maritime projects such as the construction of the new seaport in Haifa Bay, the first phase of the Ha'Yovel Port in Ashdod, the construction of piers in Haifa, a coal-unloading pier in Ashkelon, a gas pipeline replacement project, etc. Shapir also takes part in large-scale construction projects, such as power plants, airports, train stations, and more.

Recently, a joint subsidiary of Shapir and the Spanish Construcciones y Auxiliar de Ferrocarriles, S.A. (CAF) won a tender for the financing, planning, construction, and maintenance of the Purple Line of the Light Rail Project in Tel Aviv. This national and immense project joins the Light Rail Project in Jerusalem, which is one of the largest rail tenders in the history of the State of Israel, amounting to NIS 10 billion, on which work began in 2020. This project includes the expansion and construction of the light rail lines and three train operation centers in Jerusalem, along with the maintenance and operation of the existing line.

Another large and important national tender won by Shapir, together with the Orian logistics company, is the project for the establishment and operation of the IDF's three logistics centers, which will be the largest in Israel and the Middle East. For the first time in Israel, the project was awarded to a private company and is valued at NIS 5.5 billion.

Industry - Shapir is Israel's leader in the production of raw materials for the construction and infrastructure industry and invests heavily in improving production processes and uncompromising quality control. Shapir owns factories for the production of cement, concrete factories, asphalt factories, a factory for beams and prefabricated elements, as well as a joint ownership of Packer Steel Industries Ltd. for processing building iron. This year, the industrial activity expanded to new products thanks to the purchase of "Avrot", which specializes in the production of steel and plastic pipes. These new products expand the range of products, services, and solutions that Shapir offers to its customers in the field of industrial raw materials.

Shapir's logistics and transportation system enables the transportation of raw materials to a variety of construction sites nationwide using hundreds of carriers as well as rail transportation.

Real Estate – Shapir initiates and builds thousands of housing units in various parts of the country. In 2021, Shapir completed the delivery of the "Betzavta" neighborhood in Harish to over 1,500 families. The Betzavta neighborhood was built as part of the first of its kind "Plan and Build" project of the Ministry of Housing in which Shapir won thanks to integrating the Group's abilities and areas of expertise from the raw materials stage to the planning and execution of the project, which includes roads, public areas, public institutions, and a commercial center. The Group's entrepreneurial and engineering abilities guarantee that all projects are carried out to the highest standard and provide security to the apartment buyers who will receive full value for their investment. Following the success of the "Betzavta" Harish project, Shapir is starting another "Plan and Build" project in collaboration with "Nativ", which has over 1,000 housing units in Beit Shemesh and joins another 1,000 housing units in several projects that are in the construction and planning stages in Or Yehuda, Neve Monosson, Be'er Ya'akov and Bat Yam.

Shapir also operates in urban renewal, with 11,000 housing units planned for a variety of different projects nationwide. Another developing field in the field of real estate is neighborhood shopping centers under the "Shapir Center" brand. There are currently three active centers, and three more are planned for the next two years.



Shapir recently acquired control of the sheltered housing network "AD 120" which has 3 homes and 651 housing units and will grow to over 1,700 units by 2027 in four additional homes that will be built throughout the country.

Assets - Shapir initiates and carries out large-scale projects in collaboration with the public sector. In this framework, Shapir contracts with public entities such as the state, government, or municipal companies for the financing, establishment, operation and maintenance of the project for a long-term period, at the end of which it is returned to the state. In recent years, Shapir has completed the Road 6 project, the Knesset expansion in Jerusalem and its operation, the construction and operation of the National Parking Lot in Jerusalem, the construction and operation of the expressway at the entrance to Tel Aviv (the project is now undergoing a significant expansion which will double the number of parking spaces from 2,000 to about 4,000, construction and operation of Bezalel dormitories in Jerusalem and other projects in the fields of construction and infrastructure. Also, a partnership between Shapir and CAF operates and maintains the Red Line of the Light Rail in Jerusalem, since April 2021.

Logistics - a new field in Shapir is logistics, which it entered with the acquisition of the operations of Fritz, which specializes in the field.

Fritz is one of Israel's leading shipping and logistics companies, providing a comprehensive solution for managing the supply chain in these areas for over 30 years.

The field of supply chains, logistics, and shipping occupies an increasingly central place in the entire world and in the context of expanding the value chain for customers and business partners in Shapir. The addition of Fritz constitutes another development of Shapir's network of capabilities and fields of activity.

The Fritz activity will be added to Shapir's existing logistics operation that supports the current activity, which, in union with the Fritz activity, will also allow it to meet challenging standards and schedules. The logistics field will provide service to thousands of customers and leading entities in Israel with an emphasis on quality, accuracy, and professionalism while being flexible and adapting to the needs of the customer and with the aim of advancing and developing advanced and innovative solutions and tools at all times.

Throughout all years of its operations, Shapir has reported constant growth accompanied by profitability in all areas of its operations. The last two years are noted for strengthening of the value chain by developing existing activities, adding new products and services, and entering new areas of activity such as seawater desalination, logistics through Fritz activity acquisition and assisted living centers through the acquisition of control of the "AD 120" network which is expected to double the number of its homes in the next five years.

This growth is a consequence of Shapir's long-term strategy, based on excellence in every field in which it deals, diversifying the areas of activity and relying on internal sources. Shapir merges the knowledge and experience gained alongside the technical and engineering abilities, and the specialization in working with clients, and adapts them to a dynamic world with changing demands.

Shapir recently launched 'Access', an innovation center that was established with the aim of encouraging and promoting technological groundbreaking ideas in the world of construction and infrastructure that will lead to a revolution in the construction industry in Israel and around the world.

At the end of 2014, Shapir issued shares to the public and became a public company. Its shares are traded on the Tel Aviv 35 index, with a +A rating.