



The Shapir Group

Senior Executives
Yehuda Segev
Chairman of the Board of Directors

Harel Shapira Co-Chief Executive Officer

Co-Cilier Executive Office

Israel Shapira Co-Chief Executive Officer

Gil ShapiraCo-Chief Executive Officer

Chen ShapiraCo-Chief Executive Officer

Line of Business
Industry, Building & Infrastructure, Concessions, Real estate and logistics.

Established in 1968

Shapir Engineering and Industry is Israel's leading industry, engineering and Infrastructure Company. Shapir specializes in providing full vertically integrated services, from raw material manufacturing through planning, development, construction, and operation of some of the nation's most significant engineering national projects including highways, bridges, seaports, railway infrastructure and national institutions. Shapir's vision is to establish resilient and sustainable infrastructure that stands the test of time, catering to both present and future generations, integrating technological innovation and advanced engineering solutions.

Shapir employs thousands of skilled workers under strict and professional management. All the while ensuring the safety of its employees, taking care for the environment, maintaining an uncompromising standard of work quality and commitment to meeting the project schedules.

Operations

Infrastructure - As Israel's leading infrastructure company, Shapir is involved in many national infrastructure projects. Over time, Shapir took part in the construction of thousands of kilometers of roads throughout the country, such as Roud 6 Cross North, Roud 16, Roud 531, Roud 20 and the connection to Roud 531, Roud 471, the South Ra'anana Interchange, the Krayot bypass Interchange and the Krayot Interchange, Roud 3 and more. Shapir has also built several bridges, including Achbara, Mivzah Kadesh, and Gilo Bridges. Shapir has unique skills in excavating long tunnels using unique construction methods, such as in the Jerusalem railway (A1), Roud 6 Cross North and Roud 16 tunnels.

Shapir also specializes in complex marine projects, including the construction of the new Haifa Bay seaport, the first phase in the Jubilee Port in Ashdod, the construction of the Haifa docks, a coal unloading dock in Ashkelon, the Gas-pipeline replacement project, and more. Shapir also participates in large-scale construction projects such as power plants, airports and train stations.

Shapir is now building the IDF logistics centers project, which will be the largest in Israel and the Middle East.

Shapir entered the seawater desalination field in 2022 after winning the tender to upgrade and operate the Ashdod Desalination Plant. In 2025, Shapir began the construction of the "Generi 3" project in Jerusalem's government district, which will include government offices, commercial areas, and supporting facilities. Upon completion, Shapir will maintain the project for 21 years.

Shapir builds Tel Aviv's Purple Light Rail Line in partnership with CAF. This important national project includes finance, design, construction, and maintenance. Shapir also built the Jerusalem Light Rail Line project including the extension of the Red Line and the new Green Line.

Industry - Through the production of raw materials and end-to-end solutions for the entire value chain in the various fields of construction and infrastructure, Shapir leads the industry that supports Israel's construction and infrastructure industries. The raw materials produced in Shapir's factories include quarry materials, concrete, asphalt, cement, precast elements, pipes, processed building iron, and more.

Shapir invests heavily in improving the production processes, alongside uncompromising quality control. Shapir's logistics and

transportation system enables the efficient nationwide distribution of raw materials to construction sites through hundreds of carriers.

Shapir will continue to constantly expand into additional areas of activity to provide its customers and its business partners with a broad, diverse, and high-quality variety of services.

Real estate — Shapir deals with initiating, planning, and constructing real estate projects related to all areas of life: residential projects, urban renewal, shopping centers and elderly retirement centers.

Following the success of the "B"Tzavta" neighborhood project in Harish, Shapir began in 2023, the construction of another "Design and Build" projects in Beit Shemesh and Be'er Ya'akov. These projects join up with projects that are in the development and construction stages in Or Yehuda, Neve Monson, Bat Yam, and Rishon Le'Zion.



Shapir also operates in urban renewal, with over 11,000 housing units planned in various projects nationwide. Its entrepreneurial and engineering capabilities guarantee that all projects undertaken are carried out to the highest standard and provide security to its customers who will receive full value for their investment. Shapir builds and operates neighborhood commercial centers under the "Shapir Center" brand. Shapir is the controlling shareholder of the "Ad 120" elderly-retirement-centers chain, operates four facilities, and is building four more that will open within the next two years.

Concessions — Shapir's concession sector is a leader in long-term investments in projects in collaboration with the private and public sectors. Shapir brings years of knowledge and experience alongside proven capabilities, including financing in collaboration with leading financial entities, planning, construction, maintenance, and independent ongoing operation capabilities of the projects throughout the concession period.

Shapir initiates and carries out large-scale projects in cooperation with the public sector in which it contracts with public parties including the ministry of finance, state owned companies or municipalities for the financing, construction, operation, and maintenance of the project for long-term periods, at the end of which it is returned to the State. Among the projects Shapir built and now operates there are Road 6 Cross North, Light Railway Line in Jerusalem, Knesset the Israeli parliament, National Parking Center in Jerusalem, the fast lane at the entrance to Tel Aviv, the "Bezalel" dormitories in Jerusalem and more. Shapir is responsible for the expansion and operation of the Knesset complex in Jerusalem. Shapir constructed and operates the National Parking Center in Jerusalem as part of its PPP concession activities."

Logistics — Shapir entered the logistics in 2023 and coordinates all its logistics activities under Fritz Company, which is fully owned by Shapir. Fritz is one of Israel's leading freight and logistics companies that provides a comprehensive solution for managing the supply chain for over 30 years. Fritz's range of services includes supply chain specialization in the fields of international shipping and logistics, alongside expertise in import, export, customs clearance, storage service, and logistics management. Shapir's logistics sector provides service to thousands of customers and leading entities in Israel with an emphasis on quality, precision, and professionalism, while being flexible and adapting to the needs of its customers. The logistics sector in Shapir will continue to advance and develop advanced innovative tools and solutions.

Innovation — In 2022, Shapir launched "Access," an innovation center that was established to encourage and promote groundbreaking ideas and technologies in the world of construction and infrastructure that will lead to a revolution in the construction industry in Israel and worldwide.

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