Shapir Group Profile 2026

Introduction

Shapir is Israel's leading group in the industrial, construction, engineering and infrastructure sectors. The Group delivers comprehensive solutions, from raw material production, planning and development through to the construction and operation of Israel's largest national infrastructure assets, including roads, seaports, rail infrastructure, logistics centers and national institutions. Throughout its years of operation, Shapir Group has achieved sustained growth while maintaining profitability across all its areas of activity. This growth reflects the implementation of a long-term strategy founded on a commitment to excellence in every field in which the Group operates and on the diversification of its activities.

Shapir leverages the knowledge and experience accumulated across the Group, together with its technical and engineering capabilities and expertise in working with clients, and adapts them to a dynamic environment and evolving requirements.

Shapir employs thousands of skilled professionals under rigorous, professional management, with an uncompromising commitment to employee safety, environmental protection, high standards of workmanship and on-time delivery. Building stable, sustainable infrastructure for today and for future generations is the vision that guides the Group. This vision is realized through the Group's extensive capabilities in the planning, construction and management of large-scale national projects and diverse, complex ventures, while integrating technological innovation and unique solutions. As part of this approach, the Group has expanded the use of BIM technology across all its areas of activity, from planning through construction and maintenance, to improve precision, efficiency and continuity throughout the project lifecycle.

Shapir is a leader in long-term investment in mega-projects delivered through public-private partnerships (PPPs), with financing capabilities developed in cooperation with leading financial institutions. These projects encompass financing, planning, construction, maintenance and independent ongoing operations throughout the concession period.

Areas of Activity

Infrastructure

As Israel's largest infrastructure group, Shapir has been involved in the majority of the infrastructure projects carried out in the country. Over the years, the Group has paved thousands of kilometers of roads across Israel, including Highway 6 North, Highway 16, Highway 531 and others. Shapir has specialized expertise in the excavation of long tunnels using a range of construction methods, as demonstrated by the tunnels on the A1 rail line to Jerusalem, the Highway 6 North tunnels and the Highway 16 tunnels. The Group also has expertise in complex marine works, including the construction of the new Haifa Bay Port and the South Port in Ashdod.

Shapir is currently leading the construction of the Purple Line of the Tel Aviv metropolitan area light rail and the expansion of Jerusalem's light rail network. The first section of Jerusalem's Green Line recently opened to passenger service, making Shapir the first company in Israel to operate a light rail network. At the same time, the Group has been awarded new infrastructure projects, including the extension of Highway 6 North

and the construction of the new entrance interchange at Ben Gurion Airport. In addition, the Group has entered the data center construction sector.

Shapir is also leading the construction and operation of the IDF's three logistics supply centers. Construction of the first logistic center has been completed, and it is expected to be handed over shortly for operation by the Group through Fritz, Shapir's logistics arm. In 2022, Shapir entered the seawater desalination sector after winning the tender to upgrade and operate the Ashdod desalination plant. The Group is also constructing the Generi 3 project at the Government Campus in Jerusalem and, upon completion, will maintain the building for 21 years.

In the environmental and energy sector, Shapir was awarded the tender to construct and operate a waste-to-energy facility in Neot Hovav, the first and largest of its kind in Israel.

Industry

Through raw material production and the provision of end-to-end solutions across the construction and infrastructure value chain, the Group leads the industry supporting these sectors in Israel. Raw materials manufactured at the Group's plants include quarry materials, concrete, asphalt, cement, precast elements, pipes, fabricated reinforcing steel and more.

The Group invests extensively in improving production processes and maintaining uncompromising quality control, and will continue to operate and expand into additional areas of activity in order to provide its clients and business partners with a broad, diverse and high-quality range of services. Over the past two years, the company has invested in expansion and increased production capacity in preparation for the expected growth in infrastructure tenders and for the Metro project, which is set to be the largest transportation project of its kind in the coming years. The Group's logistics and transport network enables raw materials to be delivered to a wide range of construction sites across Israel through hundreds of transport operators.

Real Estate

Shapir Group engages in development, planning and construction activities that touch every aspect of life: residential projects, urban renewal, commercial centers and senior living. Among its activities, the Group builds entire neighborhoods under the Design-Build model, alongside thousands of housing units in a variety of projects across Israel, and also initiates and plans urban renewal projects.

The Group plans and develops neighborhood shopping centers under the Shapir Center brand. It also operates in the senior living sector and is the controlling shareholder of the Ad 120 senior living network. The Group's development and engineering capabilities ensure that every project it undertakes meets the highest standards and gives homebuyers the confidence that they will receive full value for their investment.

Concessions

Shapir Group's concessions activity focuses on long-term investment in projects undertaken in partnership with the public and private sectors. The Group brings extensive knowledge and many years of experience to the process, together with financing capabilities developed in cooperation with leading financial institutions, as well as planning, construction, maintenance and independent ongoing operational capabilities throughout the concession period.

Projects in this field include Highway 6 North; the operation and maintenance of Jerusalem's light rail network; the expansion and operation of the Knesset building; the National Parking Facility; the Fast Lane at the entrance to Tel Aviv; the Bezalel student dormitories; and additional construction and infrastructure projects.

The waste-to-energy facility, delivered as a complex BOT concession project, integrates disciplines spanning civil engineering, infrastructure, energy processes and environmental management.

Logistics

Supply chains, logistics and freight forwarding play an increasingly central role worldwide. Shapir Group views this field as a further extension of the value chain it provides to its clients and business partners. Shapir specializes in supply chain management, international freight forwarding and logistics, and offers expertise in import, export, customs brokerage, warehousing services and logistics management.

The Group's operations also include the access Innovation Center, established several years ago to encourage and advance groundbreaking ideas in construction and infrastructure with the potential to transform the construction industry in Israel and worldwide. The Group also operates a workforce corporation established to address the labor shortage that emerged following the Swords of Iron War. The corporation employs hundreds of workers from various countries.